

Project Access of New Haven



General Information

Contact Information

Nonprofit	Project Access of New Haven
Address	PO Box 9293 New Haven, CT 06533
Phone	(203) 773-0838
Web Site	Web Site
Facebook	Facebook
Twitter	Twitter
Email	info@pa-nh.org

At A Glance

Year of Incorporation	2009
Organization's type of tax exempt status	Public Supported Charity
Organization received a competitive grant from the community foundation in the past five years	Yes

Mission & Areas Served

Statements

Mission

Project Access-New Haven (PA-NH) increases access to medical care and services for underserved individuals in the Greater New Haven area.

Background

Project Access-New Haven (PA-NH) was founded in 2009 by a group of dedicated physicians who were concerned about inadequate access to medical care – and resulting health disparities – among low-income, uninsured and underinsured individuals in our community. They partnered with local hospitals, health centers, physician groups, organizations, and other stakeholders to address these concerns and created PA-NH to pursue a mission of increasing access to medical care and services for the underserved in Greater New Haven. We achieve this mission by expanding the network of medical care available to underserved patients in our community and providing intensive patient navigation to remove access barriers and facilitate the timely delivery of comprehensive, coordinated care to those most in need.

PA-NH expands the network of medical care for the underserved by maintaining an extensive network of volunteer providers that agree to provide services free of charge to our uninsured patients. Our network includes over 500 physicians and covers 38 medical specialties and subspecialties. In addition, Yale-New Haven Hospital donates a full spectrum of ancillary services, including diagnostic testing (e.g., laboratory medicine, imaging), surgical facilities, inpatient care, and other hospital-based services. Other partners contribute in a variety of ways – for example, Quinnipiac University donates physical therapy and radiology services, Metro Taxi provides free taxi rides to medical appointments, Quest Diagnostics provides free laboratory testing, and VNA Community Healthcare donates home-based care.

Another hallmark of PA-NH is our model of intensive patient navigation. Upon enrollment, each patient has an intake with a patient navigator (PN) that includes a review of health status and needs, health literacy assessment, and discussion about potential barriers to care. Our bilingual (English/Spanish) PN team then works closely with each patient to coordinate care, remove barriers, and provide culturally and linguistically competent support throughout their course of care. For example, they schedule and remind patients of appointments, coordinate services to address access barriers (e.g., transportation and translation), ensure comprehension of medical information/instructions, facilitate follow-through with clinical recommendations, and connect patients with community resources as needed to address social concerns that impact health (e.g., housing and food insecurity).

Impact

Accomplishments:

PA-NH has served nearly 2,000 individuals and provided more than \$36 million in donated medical care to those in need since opening in 2010.

PA-NH patients have shorter wait-times (13 days) and higher show-rates (97%) for medical appointments when compared with similar, non-PA-NH patients who seek care at hospital-based specialty clinics (who are estimated to have wait-times of 6 weeks-1 year and show-rates of 66%).

PA-NH patients report increased access to care and ability to follow clinical recommendations, improved health-related quality of life, and high program satisfaction when surveyed at intake and one year after enrollment.

PA-NH was awarded the Connecticut Hospital Association and Connecticut Department of Public Health's 2014 Hospital Community Service Award with Yale-New Haven Hospital for our successful partnership in caring for the underserved.

PA-NH was awarded the Susan G. Komen of Southern New England 2016 Power of Pink Innovative Program of the Year award for our Breast Health Navigation Program.

PA-NH results have been presents at national meetings of the American Public Health Association, AcademyHealth, AcademyHealth Disparities Interest Group, Communities Joined in Action, Society for General Internal Medicine, and Society for Academic Emergency Medicine, and published in peer-reviewed journals including Health Services Research, Connecticut Medicine, Medical Care, and Academic Emergency Medicine.

Goals:

Continue to provide timely access to medical care and services for underserved Greater New Haven residents.

Continue to monitor progress, evaluate outcomes and impact, and disseminate results to local, regional, and national audiences.

Expand marketing and development efforts, including fundraising, donor relations, public education and awareness, social media, and related activities.

Continue to leverage our innovative and successful model of health care delivery for larger and broader underserved populations.

Needs

Our primary need is financial support for general program operations. Through the incredible generosity of our volunteer providers and community partners, we are able to provide urgently needed medical care to underserved patients at no cost. However, we have an ongoing need for financial support to sustain the patient navigation services and administrative functions that allow us to mobilize these donated healthcare resources and ensure that our patients receive care in a timely and coordinated fashion.

Our unique volunteer provider network allows us to generate a substantial return on investment in terms of the value of medical care provided to those in need for each dollar spent on program operations. In 2016, for each dollar invested in PA-NH, \$14.16 of donated medical care was provided to our patients.

CEO Statement

Dear Friends & Supporters,

Project Access-New Haven (PA-NH) has been providing urgently needed medical care to underserved Greater New Haven residents since September 2010 and I am so proud of what we have accomplished in just six years. Most importantly, we have served over 1,600 individuals and coordinated the delivery of more than \$28 million in donated care to those in need. Our incredible team of bilingual Patient Navigators helps patients overcome access barriers and ensures that they receive this care in a timely and coordinated fashion.

Our Urgent Specialty Care program is now in its seventh year of operation and continues to meet a critical need in the community. This program provides donated medical care and services to uninsured patients with urgent medical needs and is made possible through partnerships with physicians, hospitals, community organizations, and businesses that provide free services to our patients. While Urgent Specialty Care remains our largest program, we have expanded considerably in the past year. In August 2015, we launched a Breast Health Navigation program that provides patient navigation for uninsured and underinsured women with abnormal breast cancer screenings to ensure that they receive timely and appropriate diagnostic testing and follow-up. Those diagnosed with breast cancer also receive intensive navigation to support them through cancer treatment. This program has been very successful and was recently awarded the 2016 Power of Pink Innovative Program of the Year award by Susan G. Komen of Southern New England. Most recently, we launched an Electronic Consultation (eConsult) program that allows primary care providers at Fair Haven Community Health Center to obtain eConsults from Yale Medicine specialists for Medicaid patients and provides patient navigation for those referred for specialty office visits or test through the eConsult process. eConsults are an innovative approach to improving access to specialty care for Medicaid patients. To our knowledge, ours is the only eConsult program in Connecticut to incorporate navigation or care coordination.

With the rapidly changing healthcare environment in the U.S. and Connecticut, it is important to adapt and respond to the healthcare needs of underserved individuals in our community on an ongoing basis. Toward this end, we recently completed a strategic planning process that culminated in the development of a new 3-year strategic plan. This provided a wonderful opportunity to reflect on how much we have accomplished to-date and establish a framework to guide growth and expansion in the coming years.

I hope that the information on this website illustrates our substantial accomplishments and steadfast commitment to our mission of increasing access to medical care and services for the underserved in Greater New Haven. With an outstanding staff and devoted Board of Directors, we continue to s...

Board Chair Statement

Dear Friends & Supporters,

Seven years ago, a small group of community physicians met in the cafeteria of Yale-New Haven Hospital. We were committed to understanding and responding to the problems we faced obtaining medical care for individuals without health insurance. Although the problems of access were myriad, we focused on urgent specialty care. With the support from the Yale University-Robert Wood Johnson Clinical Scholars program, we researched best practices across the country and determined that a system of patient navigation would give our neediest patients the opportunity to access services in a timely fashion.

We had tremendous support from our community of physicians, who chose to donate their care to our patients. These physicians also were our first financial supporters, offering the seed money to start our project. Soon after, we received an initial grant from the Community Foundation for Greater New Haven. Yale-New Haven Hospital offered resources, personnel, office space, and financial support. The hospital also generously donated all ancillary and hospital-based medical care for our patients. As time passed, our organization began to take root and grow. We created wonderful relationships with Fair Haven Community Health Center, Cornell Scott-Hill Health Center, Yale Surgical Co., Metro Taxi, Quinnipiac University, Yale University, Quest Laboratory, and many others.

Today, we are a well-established community-based nonprofit organization. We are very proud of our many achievements. To date, we have provided patient navigation services to over 1,600 patients and the value of donated medical care provided through PA-NH is estimated to exceed \$28 million. Our patients keep 97% of their appointments, make fewer trips to the emergency room, and report improved health and quality of life in the year following enrollment. Our patient navigation model provides support by creating close relationships with our staff through frequent contact, which helps to ensure that our patients complete their medical care. Our model of patient navigation has been presented at several national forums and is informing discussions about innovative models of healthcare delivery. These achievements would not have been possible without the generous support of our friends, volunteers, donors, and volunteer providers.

As the health care landscape changes regionally and nationally, we will continue to advocate for the medically underserved. Unfortunately, barriers to care prevent timely and appropriate access for many of our neediest patients, regardless of insurance status. We are continually working to address these concerns and be the community champion for access to care for those most in need. We are grateful for the strong support we have received from the New Haven community and are looking forward to continuing to work together to improve access to care for our neighbors in need.

With sincere thanks,

Service Categories

Primary Organization Category

Health Care / Community Health Systems

Secondary Organization Category

Health Care / Health Support

Areas Served

New Haven

West Haven

North Haven

East Haven

Hamden

Orange

Woodbridge

Branford

Guilford

North Branford

Wallingford

PA-NH serves the Greater New Haven area including: Branford, East Haven, Guilford, Hamden, New Haven, North Branford, North Haven, Northford, Orange, Wallingford, West Haven, and Woodbridge.

Programs

Programs

PA-NH Urgent Specialty Care

Description	<p>The PA-NH Urgent Specialty Care program provides free medical care and services to low-income (250% Federal Poverty Level), uninsured adults with urgent medical conditions who reside in Greater New Haven. This is made possible through our extensive volunteer provider network, which includes 300+ local physicians, Yale-New Haven Hospital, and many other providers and partners that provide services free of charge to our patients. At the center of the program are Patient Navigators who coordinate care and remove access barriers. Upon enrollment, each patient meets with a Patient Navigator for an extensive intake interview that includes a review of health status and needs, health literacy assessment, and discussion of potential barriers to care. Our team then works closely with the patient to coordinate care and remove barriers, for example by scheduling and reminding them of appointments, helping them understand medical information, assisting with transportation, translation, or other services, ensuring follow-through with recommended care or treatment, and connecting them with other community resources.</p>
Budget	\$511,264.00
Category	Health Care, General/Other / Health Care, General/Other
Population Served	Poor,Economically Disadvantaged,Indigent / At-Risk Populations / Other Health/Disability
Program is linked to organization's mission and strategy	Yes
Short Term Success	<ul style="list-style-type: none">• Expanded network of medical care and services for underserved Greater New Haven residents• Increased access to timely and appropriate medical care and services for underserved Greater New Haven residents• Reduced wait times for medical appointments among PA-NH participants• Improved show-rates for appointments among PA-NH participants• Decreased emergency department visits and hospitalizations among PA-NH participants• Improved patient-reported outcomes, including health and health-related quality of life among PA-NH participants• Improved patient-reported access to care and ability to follow treatment recommendations among PA-NH participants• High patient and provider satisfaction
Long Term Success	<ul style="list-style-type: none">• Improved population health in Greater New Haven• Reduced health disparities in Greater New Haven• Improved efficiency and effectiveness of the Greater New Haven health care system• Improved systems of care for underserved patients in Greater New Haven and beyond (e.g., through increased use of patient navigation and other innovative models of care delivery that improve care for the underserved)

Program Success Monitored By

We are committed to rigorous evaluation of our program and utilize a variety of tools to monitor progress and measure outcomes and impact. Operational data, including referral and enrollment rates, wait-times and show-rates to appointments, patient navigation activities, and amount, type, and value of services provided, are collected on an ongoing basis using an electronic patient tracking system and reviewed monthly. In addition, patients complete an extensive intake interview and are surveyed one year after enrollment to assess health status and needs, quality of life, health literacy, access/barriers to care, health service utilization, and program satisfaction. A provider survey is also conducted periodically to measure satisfaction and obtain feedback for program improvement. Health care utilization and cost data are obtained through our collaboration with YNHH. Finally, we have a long-standing partnership with the Yale University-Robert Wood Johnson Foundation (RWJF) Clinical Scholars Program. Several Scholars helped found PA-NH and were influential in developing our initial evaluation processes and tools. We continue to collaborate with RWJF Clinical Scholars on projects that advance our research and program evaluation agenda.

Examples of Program Success

The Urgent Specialty Care program has served over 1,300 individuals. These patients have shorter wait-times (14 days) and higher show-rates (97%) for medical appointments compared with similar, non-PA-NH patients who seek care at hospital-based specialty clinics (estimated to be 6 weeks-1 year and 66%). They also report improvement in health and access to care when surveyed at intake and 1-year follow-up. They are more likely to say their health is "excellent" at follow-up (15% vs. 4%) and less likely to report "fair/poor" health (37% vs. 54%). The percent who say their health did not limit their usual activities in the past month increases from 53% to 70%, and the percent who were limited for 15+ days – a substantial negative impact on quality of life – decreases from 18% to 10%. Nearly all (96%) report improved access to care and fewer say they delayed getting needed care in the past year (11% vs. 46%).

PA-NH Patient Testimonials:

"After having my leg amputated, my life seemed to be pulled out right underneath my very eyes. Thanks to Project Access, I have once again been given the opportunity to walk. My prosthetic has given me another chance in life – a rebirth so to say. I will never forget what they did for me and my family."

"I was embarrassed having to ask for help after losing my job and health benefits, but the Project Access staff took the time to understand my situation with grace, and treated me with dignity. I will be forever grateful."

"They would call me to ask me how my appointments went and it made me feel like they cared about my health... Before the program, I was only able to work 3-4 hours a day. Now I am able to work more hours which helps me and my daughter financially. I am very grateful for Project Access."

"The cataract surgery eliminated my disability. I have a much better quality of life and greater enthusiasm for reading, which is my hobby. There really are no words to describe my appreciation for the help I received."

PA-NH Breast Health Navigation

Description	The PA-NH Breast Health Navigation Program provides patient navigation to underserved women in Greater New Haven who have abnormal breast cancer screenings. Services are designed to promote timely access to - and utilization of - appropriate follow-up testing and treatment, link patients with community resources, and educate and support patients and their families as they move through the Breast Cancer Continuum of Care. Our model of navigation emphasizes patient engagement in care, builds trusting relationships between navigators and patients, breaks down barriers that may prevent patients from accessing care in a timely fashion, and facilitates the delivery of compassionate, culturally competent care.
Budget	\$99,998.00
Category	Health Care, General/Other / Patient & Family Support
Population Served	Poor,Economically Disadvantaged,Indigent / Females / People/Families of People with Cancer
Program is linked to organization’s mission and strategy	Yes
Short Term Success	Improved access to timely follow-up diagnostic testing and treatment for underserved women with abnormal breast imaging findings
Long Term Success	Improved early detection of breast cancers among underserved, Greater New Haven women Improved breast cancer treatment outcomes among underserved, Greater New Haven women
Program Success Monitored By	Program monitoring and evaluation procedures are the same as for the PA-NH Urgent Specialty Care program.
Examples of Program Success	The Breast Health Navigation Program has served over 350 individuals; PA-NH Patient Testimonial: I had breast cancer 14 years ago. Last year I had some tests done and they told me the cancer was back – it was the same type of cancer and in the same spot. I was devastated when I heard the doctor say the word “cancer.” I was horrified knowing that I did not have insurance to pay for the costs. I did not know how long I had to live. When I [learned about Project Access], I was overwhelmed with so much joy and appreciation. It has been hard for me and my family. I am married with no kids. I live with my husband and my puppy. My family has been by my side even though they are in Chile. At a point I felt lonely because they are not here physically next to me. But because I have my husband and the staff from Project Access, I don’t feel as lonely as I used to be. When the Project Access staff calls, they are so nice. It is such a blessing to know that Project Access follows up with my appointments and reminds me when my next appointment is. I feel relieved that I am not alone due to my situation. The care I receive through Project Access has made a big difference.

Accountable Health Communities

Description	PA-NH has partnered with Yale New Haven Hospital to implement the Center for Medicaid and Medicare Services (CMS) sponsored Accountable Health Communities Program. PA-NH will provide navigation to help Medicaid-insured patients access services to address health-related social needs such as food and housing insecurity. This program will begin in late 2017.
Budget	\$0.00
Category	Health Care, General/Other / Health Care, General/Other
Population Served	Poor,Economically Disadvantaged,Indigent / At-Risk Populations / Other Health/Disability
Program is linked to organization's mission and strategy	Yes

Program Comments

CEO Comments

Leadership & Staff

CEO/Executive Director

Ms. Darcey Lynn Cobbs-Lomax MBA, MPH

Term Start

May 2012

Email

darcey.cobbslomax@pa-nh.org

Experience

Darcey Cobbs-Lomax, MBA, MPH, joined Project Access as the Executive Director in May 2012. Her holds a BA in French and Finance from Florida State University, an MBA from Georgia State University, and an MPH from Walden University.

Darcey is a native of southern Connecticut (Bridgeport). Her career has balanced between the public sector, municipal government, and healthcare, with a focus on community health, quality of care, and health outcomes for various populations. Darcey served previously in the Mayoral appointed position of Director of Elderly Services for the City of New Haven, as the Ambulatory Care Manager for the Infectious Disease Clinic at Harlem Hospital Center, and most recently as the Research Manager/Manager of Business Operations for the Yale University/Yale-New Haven Hospital Center for Outcomes Research and Evaluation.

In addition to her academic, management and research background, Darcey brings to PA-NH a genuine interest in the mission of the organization and desire to improve access to care for all.

Staff

Number of Full Time Staff	10
Number of Part Time Staff	3
Number of Volunteers	400
Number of Contract Staff	5
Staff Retention Rate	89%

Staff Demographics - Ethnicity

African American/Black	6
Asian American/Pacific Islander	0
Caucasian	3
Hispanic/Latino	9
Native American/American Indian	0
Other	0 0

Staff Demographics - Gender

Male	3
Female	15
Unspecified	0

Plans & Policies

Organization has a Fundraising Plan?	Yes
Organization has a Strategic Plan?	Yes
Years Strategic Plan Considers	5
Date Strategic Plan Adopted	Mar 2016
Management Succession Plan?	Under Development
Organization Policy and Procedures	Under Development
Nondiscrimination Policy	Yes
Whistleblower Policy	Yes
Document Destruction Policy	Yes

Formal Evaluations

CEO Formal Evaluation	Yes
CEO/Executive Formal Evaluation Frequency	Annually
Senior Management Formal Evaluation	Yes
Senior Management Formal Evaluation Frequency	Annually
Non Management Formal Evaluation	Yes
Non Management Formal Evaluation Frequency	Annually

Collaborations

Our community partners and funders include:

- Aetna Foundation
- Access Health Connecticut
- Alexion Pharmaceuticals
- American Cancer Society
- Blue State Coffee
- City of New Haven Department of Health
- Christian Community Action
- Community Foundation for Greater New Haven
- Community Health Association of Connecticut
- Connecticut Cancer Partnership
- Connecticut Foundation for Better Health
- Connecticut Health Foundation
- Connecticut State Medical Society
- Cornell Scott-Hill Health Center
- CVS Caremark Charitable Trust
- David A. Beckerman Foundation
- Helping Hands Community Thrift Store & Furniture Bank
- Fair Haven Community Health Center
- FAIR Health
- Gateway Community College
- JUNTA for Progressive Action
- Metro Taxi
- NewAlliance Foundation
- New Haven County Medical Association
- Northeast Medical Group
- Quest Diagnostics
- Quinnipiac University
- Southern Connecticut State University

- State of Connecticut Department of Public Health
- Susan G. Komen New England
- University of Connecticut Health Disparities Institute
- Webster Bank
- Yale Center for Clinical Investigation
- Yale Medicine
- Yale-New Haven Hospital
- Yale-New Haven Hospital Ecumenical Free Bed Fund Committee
- Yale Surgical Co.
- Yale University National Clinician Scholars Program
- Yale University School of Medicine

Awards

Award/Recognition	Organization	Year
Connecticut Hospital Community Service Award	Connecticut Hospital Association & Connecticut Department of Public Health	2014
Power of Pink Innovative Program of the Year	Susan G. Komen Southern New England	2016
Patient Experience Award for Caring and Excellence (PEACE) Award	Yale New Haven Hospital	2017

Board & Governance

Board Chair

Dr. Peter Ellis

Company Affiliation

Yale University School of Medicine/Yale Medicine

Term

Jan 2016 to Dec 2018

Board of Directors

Name	Affiliation
Dr. Stephanie Arlis-Mayor	Center for Orthopedics
Mr. Jordan Arovos	Webster Bank
Ms. Darcey Cobbs-Lomax	Project Access-New Haven
Dr. Agnes Czibulka	Ear, Nose, and Throat Medical and Surgical Group
Dr. Paul Fortgang	Southern New England Ear, Nose, Throat & Facial Plastic Surgery
Dr. Ramon Gonzalez	Quinnipiac University
Rev. Bonita Grubbs	Christian Community Action
Ms. Barbara Lindsay Esq.	Barbara B. Lindsay LLC
Dr. Mikki Meadows-Oliver	
Mr. David Newton	Elm City Advisors
Mr. Bob Serow	RLS Consulting/LAPA Fundraising
Dr. Erica Spatz	Yale University School of Medicine, Center for Outcomes Research & Evaluation
Dr. Steve Wolfson	Cardiology Associates of New Haven

Board Demographics - Ethnicity

African American/Black	2
Asian American/Pacific Islander	0
Caucasian	11
Hispanic/Latino	1
Native American/American Indian	0
Other	0 0

Board Demographics - Gender

Male	7
Female	7
Unspecified	0

Governance

Board Term Lengths	3
Board Term Limits	3
Board Meeting Attendance %	90%
Number of Full Board Meetings Annually	4
Written Board Selection Criteria	Yes
Written Conflict of Interest Policy	Yes
Percentage Making Monetary Contributions	100%
Percentage Making In-Kind Contributions	57%
Constituency Includes Client Representation	No

Standing Committees

Audit

Board Governance

Finance

Executive

Development / Fund Development / Fund Raising / Grant Writing / Major Gifts

Program / Program Planning

Financials

Financials

Fiscal Year Start

Jan 01 2017

Fiscal Year End

Dec 31 2017

Projected Revenue

\$1,021,860.00

Projected Expenses

\$1,020,100.00

Endowment Value

\$0.00

Spending Policy

N/A

Percentage (if selected)

0%

Detailed Financials

Prior Three Years Total Revenue and Expense Totals Chart

Fiscal Year	2016	2015	2014
Total Revenue	\$764,062	\$591,207	\$594,928
Total Expenses	\$760,101	\$612,115	\$565,583

Prior Three Years Revenue Sources Chart

Fiscal Year	2016	2015	2014
Foundation and Corporation Contributions	\$615,732	\$398,762	\$403,715
Government Contributions	\$147,977	\$192,073	\$190,876
Federal	--	--	--
State	\$147,977	\$192,073	\$187,876
Local	--	--	--
Unspecified	--	--	\$3,000
Individual Contributions	--	--	--
Indirect Public Support	--	--	--
Earned Revenue	--	--	--
Investment Income, Net of Losses	\$353	\$372	\$337
Membership Dues	--	--	--
Special Events	--	--	--
Revenue In-Kind	--	--	--
Other	--	--	--

Prior Three Years Expense Allocations Chart

Fiscal Year	2016	2015	2014
Program Expense	\$679,191	\$473,045	\$451,441
Administration Expense	\$73,850	\$105,534	\$89,000
Fundraising Expense	\$7,060	\$33,536	\$25,142
Payments to Affiliates	--	--	--
Total Revenue/Total Expenses	1.01	0.97	1.05
Program Expense/Total Expenses	89%	77%	80%
Fundraising Expense/Contributed Revenue	1%	6%	4%

Prior Three Years Assets and Liabilities Chart

Fiscal Year	2016	2015	2014
Total Assets	\$408,122	\$397,133	\$336,092
Current Assets	\$387,718	\$384,203	\$319,882
Long-Term Liabilities	--	--	--
Current Liabilities	\$145,718	\$138,690	\$56,741
Total Net Assets	\$262,404	\$258,443	\$279,351

Prior Three Years Top Three Funding Sources

Fiscal Year	2016	2015	2014
Top Funding Source & Dollar Amount	Yale New Haven Hospital \$200,000	Yale New Haven Hospital \$245,641	Yale New Haven Hospital \$261,570
Second Highest Funding Source & Dollar Amount	CT Department of Public Health \$171,537	CT Dept. of Public Health \$192,073	CT Dept. of Public Health \$187,876
Third Highest Funding Source & Dollar Amount	Ecumenical Free Bed Fund of Yale New Haven Hospital \$100,000	The Community Foundation for Greater New Haven \$57,500	The Community Foundation for Greater New Haven \$63,840

Solvency

Short Term Solvency

Fiscal Year	2016	2015	2014
Current Ratio: Current Assets/Current Liabilities	2.66	2.77	5.64

Long Term Solvency

Fiscal Year	2016	2015	2014
Long-Term Liabilities/Total Assets	0%	0%	0%

Capital Campaign

Currently in a Capital Campaign?

No

Goal

\$0.00

Capital Campaign Anticipated in Next 5 Years?

No

Comments

Foundation Staff Comments

This profile, including the financial summaries prepared and submitted by the organization based on its own independent and/or internal audit processes and regulatory submissions, has been read by the Foundation. Financial information is inputted by Foundation staff directly from the organization's IRS Form 990,

audited financial statements or other financial documents approved by the nonprofit's board. The Foundation has not audited the organization's financial statements or tax filings, and makes no representations or warranties thereon. The Community Foundation is continuing to receive information submitted by the organization and may periodically update the organization's profile to reflect the most current financial and other information available. The organization has completed the fields required by The Community Foundation and updated their profile in the last year. To see if the organization has received a competitive grant from The Community Foundation in the last five years, please go to the General Information Tab of the profile.



The Community Foundation
for Greater New Haven

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203-777-2386

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