New Haven Land Trust

General Information

Contact Information

<table>
<thead>
<tr>
<th>Nonprofit</th>
<th>New Haven Land Trust</th>
</tr>
</thead>
<tbody>
<tr>
<td>Address</td>
<td>817 Grand Avenue Unit 102</td>
</tr>
<tr>
<td></td>
<td>New Haven, CT 06511</td>
</tr>
<tr>
<td>Phone</td>
<td>(203) 562-6655</td>
</tr>
<tr>
<td>Web Site</td>
<td>Web Site</td>
</tr>
<tr>
<td>Facebook</td>
<td>Facebook</td>
</tr>
<tr>
<td>Twitter</td>
<td>Twitter</td>
</tr>
<tr>
<td>Email</td>
<td><a href="mailto:info@newhavenlandtrust.org">info@newhavenlandtrust.org</a></td>
</tr>
</tbody>
</table>

At A Glance

<table>
<thead>
<tr>
<th>Year of Incorporation</th>
<th>1982</th>
</tr>
</thead>
<tbody>
<tr>
<td>Organization's type of tax exempt status</td>
<td>Public Supported Charity</td>
</tr>
<tr>
<td>Organization received a competitive grant from the community foundation in the past five years</td>
<td>Yes</td>
</tr>
</tbody>
</table>
Mission & Areas Served

Statements

Mission
New Haven Land Trust manages 56 community gardens, operating in every neighborhood, and 6 coastal nature preserves covering approximately 80 acres in the City of New Haven. Our mission is to engage people in the stewardship and cultivation of the land for a healthier community and environment.

Background
In 1982, a group of dedicated visionary people founded the New Haven Land Trust. The founding resolution stated that the NHLT was formed to preserve, protect and enhance the quality of life within New Haven. The organization was to preserve ecologically significant open space in New Haven’s densely populated urban area and to create unique opportunities for neighborhood residents to come into contact with their environment. Environmental education and community gardens were singled out as innovative activities for the NHLT. Local neighbors would play an important role in determining the use of the parcels and would be encouraged to participate in Land Trust activities. Today the New Haven Land Trust continues to honor the vision of the founders. The NHLT owns preserves in six locations comprising approximately 80 acres and two community gardens. It also manages 53 additional community gardens, many on land leased from the City of New Haven. The New Haven Land Trust sees opportunity in the next 25 years to expand the founders’ vision. Community gardens providing food and neighborhood involvement, expanded educational programs, and continued protection of environmental treasures will enhance New Haven’s quality of life. Our members, volunteers and staff are dedicated to making a difference in our community.

Impact
In 2018, the Land Trust Grew Schooner Camp to 574 campers ages 4-14, for 8 full weeks of camp, with leadership and jobs skills opportunities for 65 teens, under the Land Trust leadership (after the joining of New Haven Land Trust and Schooner in early 2017). Provided over $83,000 of scholarships for low-income New Haven kids. Increased Growing Entrepreneurs youth program participants from six to 12 students and transitioned the program to a year-round professional development, farming and skills-training employment program. Participants learn these skills by creating business ventures in urban agriculture as they gain entrepreneurial and green job skills. Stewarding gardening activities in 55+ gardens across New Haven, engaging over 1,000 gardeners, volunteers and visitors. Hosted a total of 3,458 community members and volunteers at our educational events in our nature preserves and gardens across the city, with a total of 90 events held. Additionally, many more visitors came on their own to our sites. Over 240 volunteers provided approximately 380 hours of work in the preserves, maintaining trails, cleaning up trash, and removing invasive species. Completed preserve signage project by installing interpretative signage about the history and ecology in three nature preserves.

Needs
The Land Trust’s most pressing needs this year are: Financial support to build capacity so we can increase community outreach and engagement in our gardens and nature preserves. Critical to our success is our ability to support and increase staff time for community outreach, to offer educational workshops, and implement infrastructure improvements on our nature preserves and gardens. Financial support to sponsor scholarships for low-income New Haven children to participate in Schooner Summer Camp. Increased funding for a development director to focus on growing the financial base of the organization for long-term financial stability. New motor boats for our Schooner summer camp to ensure the safety of the campers and the successful completion of the 2019 camp season. Financial support for a new cohort of Growing Entrepreneurs, the New Haven Land Trust’s youth program that works with New Haven high school-ages students to develop small-business ventures to solve problems in their community. The Program is designed to strengthen students in five key areas: professional skills, entrepreneurship, understanding of environmental issues, gardening and carpentry skills, and character skills.
CEO Statement
Today our nation, state and city are in great need. With state funding drying out and lack of leadership at the federal level for many things that are important to the survival and ability to thrive of many New Haven residents, we are perhaps facing the most challenging time in decades. The Land Trust feels our role is significant at this time to ensure that our community is strong, that we all have opportunities to meet, learn from and benefit from our neighbors, and that we strengthen our ability to steward our environment and the place we call home. We realize that in our broad connection with thousands of people through our 60+ sites across New Haven, is an opportunity to have a much deeper impact on the New Haven community - not just by interacting with even more people - but perhaps more importantly by improving the quality of the programming we offer. In the past several years our organization has experienced significant growth, nearly quadrupling in size and in the number of individuals we work with. We have focused in particular on New Haven youth with the joining of Schooner and the Land Trust and the creation of the Growing Entrepreneurs Program. We realize that in order to truly move the dial on the many challenges we face at a city, we must think outside the box and approach problems in non-traditional and cross-disciplinary ways. We strive to combine environmental learning opportunities with the confidence building that sailing in Schooner summer camp provides to a young child. We serve a dual purpose by providing employment and professional training skills alongside farming and environmental education through our Growing Entrepreneurship Program. The Land Trust will continue to provide high-quality core services like support for our 56 community gardens and six nature preserves. But we also will work well-beyond the traditional scope of a Land Trust, because we believe that solving the complex problems of our world require comprehensive and creative solutions.

Board Chair Statement
We are fortunate that people have become more aware of the environment and the value of our natural resources. Passions for the environment and great programs have enabled us to attract great board and committee volunteers from across the city. The community gardens, preserve and education programs all take the work of many people. We need to challenge ourselves to better recognize outstanding service of our existing volunteers and build on successes in growing our volunteer base. There is much to be done and it is far too easy for us to rely on those loyal volunteer who shoulder so much work. A challenge for our organization is to continually recruit and develop new volunteers by giving them progressive leadership roles in the organization. If we can continue to improve our success at recruiting, retaining and developing volunteers, the New Haven Land Trust will have a even greater impact in the community.

Service Categories

Primary Organization Category       Environment / Environmental Education
Secondary Organization Category       Education /

Areas Served

New Haven

The Land Trust serves every neighborhood in the City of New Haven.
Community Gardening

Description
The New Haven Land Trust manages 56 community gardens in the city of New Haven, providing technical assistance and supplies. We work with neighborhood residents, tenant associations, block watches, social service agencies, schools, youth groups, and the elderly. By creating community vegetable gardens, we transform vacant urban lots into productive hubs of activity that benefit the community in many ways. The gardens clean up the soil, beautify the neighborhoods, and provide an avenue for healthy exercise, stress relief, enhanced emotional well being, and skill development. It also becomes a family opportunity to work together and teach sustainable living while enjoying delicious home grown bounty. Many of the Land Trust gardens are in resource-poor, low-income neighborhoods and provide access to nutritious food that is free or low-cost, thus easing the strain on household budgets.

Budget
$163,708.00

Category
Environment, General/Other / Horticulture

Population Served
General/Unspecified / Hispanic, Latino Heritage / Blacks, African Heritage

Program is linked to organization's mission and strategy
Yes

Short Term Success
Immediate impact - in 2014: Stewarded gardening activities in forty-six gardens across New Haven, engaging over 1,000 gardeners as primary program participants; distributed 4,800 seedlings, 600 seed packets, and over 150 cubic yards of compost or garden soil to community gardeners; Installed five new sheds from recycled materials, repaired fencing and built 28 new raised beds at gardens throughout the city. Led a series of seven successful gardening workshops, plus a beekeeping demonstration which featured new hives at Liberty-Springside Garden, St. Martin de Porres Garden served over 200 through donations to the Downtown Evening Soup Kitchen; the Bethesda Lutheran Garden donated over 90% of what they grew to Christian Community Action up to twice a week; and the Amistad Catholic Workers Garden gave produce to the soup kitchen next door.

Long Term Success
Gardeners report increased consumption of fresh produce as a result of gardening; Gardeners report community cohesion, more connections with neighbors; Gardeners report increased self-sufficiency skills through gardening

Program Success Monitored By
The Land Trust conducts a survey at the end of the growing season that each garden manager fills out to report on what's been grown, number of community members involved, activities and events held, challenges and successes. We recently redesigned our performance measures for the Garden Program to better track impact on behaviors, community conditions, and health and well-being of those involved in the program. A Garden Committee comprised of six District Garden Coordinators meets every two weeks to report on garden developments and activities, identify key issues and decide on strategies for addressing those issues.
Examples of Program Success

Reports from various gardens: “The garden gets people from different ethnicities and immigrant groups working together. Passersby express curiosity and appreciation for its contribution to the neighborhood.” “People are friendlier. It has made the neighborhood nicer. An area for dumping became a garden. The neighborhood has come together, a place to gather around to admire and talk about.” “It gives people a chance to experience nature and grow food. It brings neighborhood people together, in a positive way.” “It gives people a chance to experience nature and grow food. It brings neighborhood people together in a positive way.” “The community gardening program is wonderful and has changed the emotion, economic and spiritual life of the community.” “The community gardening program is a wonderful resource and continues to be a bright spot in this portion of the Hill neighborhood. I have many great stories and pictures of fun and produce growing and harvested over the years.”
**Land Preservation**

**Description**
Since 1986 the New Haven Land Trust has acquired approximately 80 acres of land which will remain publicly accessible open space. These habitats include tidal wetlands, coastal upland forest and grassland, traprock ridge, riparian forest and fresh water wetlands. Our goals for these preserved lands are to maintain them in a natural state and to restore areas degraded by human impact to high quality biologically diverse environments for the benefit of New Haven residents and the New Haven environment. We also engage volunteers in working on the preserves to build stewardship for the environment and improvement of the local community.

**Budget**
$93,656.00

**Category**
Environment, General/Other / Environmental Education

**Population Served**
General/Unspecified / Children and Youth (0 - 19 years) / At-Risk Populations

**Program is linked to organization’s mission and strategy**
Yes

**Short Term Success**
In 2015, Pond Lily Nature Preserve saw a major infrastructure improvement - the removal of a dam, which with the work of many organizations and volunteers has restored the area to vibrant riparian and upland ecosystems along with trails and educational signage completed in spring 2018. Long Wharf Nature Preserve has permanent educational signage installed along its trails, invasive removal and native replanting, and we have plans to improve the entrances. Quinnipiac Meadows has been the site of many educational and volunteer activities including the installation of a bat box, trail improvements and installation of educational signage.

**Long Term Success**
It is difficult to measure the absolute impact of the Preserve program on the broader community in terms of awareness raised, knowledge gained, well-being. Our nature preserves are open to the public year-round and we estimate that at least 1,000 people enjoy them each year.

**Program Success Monitored By**
A sign-in book at the trail heads at one of our Nature Preserves allow us to gather qualitative feedback on visitors’ experience of the preserves and their ideas for improvement. We keep track of the # of volunteers and people who attend our nature walks and collect general feedback from attendees to improve future events.

**Examples of Program Success**
We are currently improving our process for gathering feedback from visitors that will provide qualitative data on how their experience of the preserves impacted their attitudes, behavior, and knowledge of natural habitats. In 2018, over 240 volunteers provided approximately 380 hours of work in the preserves, maintaining trails, cleaning up trash, and removing invasive species.
## Environmental Education

**Description**

In 1982 the founders of NHLT were motivated to try to preserve remaining undeveloped natural areas in New Haven. As land was acquired it became apparent that environmental education had to be part of our mission. Offering guided nature walks both introduced the public to our preserves and reinforced the importance of conserving nature in an urban setting. As a supporting partner, the Garden Club of New Haven made a significant contribution to this effort by developing and teaching a curriculum for school children at the Long Wharf Nature Preserve. We also pursue both active and passive approaches by offering free educational activities and events open to the public and providing educational signage at our preserves. In addition, we now run Schooner Camp as a signature program of the New Haven Land Trust. The Schooner Camp connected 400+ kids, to their coastline, and community through environmental and sailing activities.

**Budget**

$165,000.00

**Category**

Environment, General/Other / Environmental Education

**Population Served**

General/Unspecified / General/Unspecified / Children and Youth (0 - 19 years)

**Program is linked to organization’s mission and strategy**

Yes

**Short Term Success**

By the end of each workshop or program, participants report increased knowledge in the subject area and, in the case of gardening workshops, report new skills for growing produce.

**Long Term Success**

Participants in our gardening and urban habitat education workshops will have an increased knowledge of the urban natural environment and, depending on the focus of the workshop, new skills for gardens or new knowledge of wildlife habitats in New Haven.

**Program Success Monitored By**

We conduct post-workshop participant evaluation surveys.

**Examples of Program Success**

In 2018, the Land Trust hosted over 600 people in our preserves this year through an amazing array of educational programs and volunteer work opportunities. Youth, families, and community members enjoyed engaging with the preserves through activities such as a live bird of prey show, a wild edibles hike, a scat and tracks walk, school field trips and much more.
### Youth Program

#### Description
Growing Entrepreneurs, the New Haven Land Trust’s new year-round job program for youth, was created in 2016 to extend our summer youth program throughout the year. The teens advance the mission of the Land Trust through business ventures in urban agriculture as they gain entrepreneurial and green job skills—not to mention the profit they earn, on top of their wages. While we are focusing on selling food to restaurants and food trucks in Fall 2016, the program creates space for the entrepreneurs to explore and pilot various business ventures, such as growing the seedlings for the Land Trust’s 55 community gardens, selling ready-to-plant raised garden beds to private residences, and processing value-added products.

#### Budget
$30,490.00

#### Category
/

#### Population Served
/ /
Summer Camp

Description
The New Haven Land Trust and Schooner, Inc., joined forces in 2016 to protect and promote the natural and cultural resources of New Haven through access to outdoor environments, conservation, stewardship, and education. This is achieved through land and sea-based programming on New Haven’s unique coastline through sailing lessons and environmental education. Campers learn about the habitats and ecosystems of the Long Island Sound, the water systems of the Long Island Sound, pollution, and sustainability, all while having fun in the summer sun. Schooner camp takes place yearly between June - August at the Land Trust's Long Wharf Nature Preserve. The program serves 80 campers per week, with 50% being provided with financial aid.

Budget
$174,352.00

Category
Environment, General/Other / Environmental Education

Population Served
Children Only (5 - 14 years) / Adolescents Only (13-19 years) / Minorities

Program is linked to organization’s mission and strategy
Yes

Short Term Success
- Hosting hundreds of diverse campers between the ages of 6 and 14.
- Providing an educational program that helps children to experience a different side of their city through science-based learning activities.
- 50% of the available spaces for campers filled with children from low-income families on full or partial scholarships.
- Providing working and volunteer opportunities, and leadership skill building for young adults eager to educate children and teens on the importance of nature preservation and the joys of sailing.

Long Term Success
- Increased camp enrollment and expand to more low-income campers.
- Permanent Schooner Camp Headquarters.
- Former Schooner campers become counselors: growing and reinforcing Schooner culture.
- Year-round Schooner programming for students and building on our curriculum.

Program Success Monitored By
Our program success is measured by camp enrollment numbers, the number of scholarships awarded, and parent surveys. Parents fill out surveys after their child finishes their last camp session. These surveys cover both the child and the parent’s satisfaction with the program.

Examples of Program Success
In 2018, Schooner Camp had an amazing summer and with your help, provided:
- Sailing and coastal exploration opportunities for 400 youth.
- Leadership building and job skills for 65 teens ages 13-18.
- Over $83,000 for 290 scholarships to Greater New Haven youth.
- Opportunities for increased interaction to nature and the Long Island Sound, with 75% of families reporting their child had a stronger connection after participation in camp.
Quote from Camp Parent: My children loved the camp. They gained so much confidence by going out and sailing each day. The staff was also amazing. A fantastic experience all around!

Program Comments

CEO Comments
With the need in New Haven for access to healthy food continuing to grow, the Land Trust's primary challenge is our personnel capacity to conduct outreach, implement projects and provide educational opportunities. Financial contributions that allow us to increase the amount of time our staff work with community members
directly improves our ability to increase the number of community gardens; residents' knowledge on how to
garden; environmental education opportunities and volunteer events; and to expand our potential to increase
the land that we preserve for the benefit of the New Haven community.
Leadership & Staff

CEO/Executive Director
Gregg Davis

Term Start
Mar 2019

Email
gregg.davis@newhavenlandtrust.org

Experience
Gregg Davis comes to New Haven Land Trust with 28 years of diversified consulting and executive leadership with unique expertise in executive transition and interim leadership, nonprofit mergers and restructuring, business planning and strategy and vision development for nonprofit organizations. Gregg has collaborated in the founding of both nonprofit organizations and for-profit social enterprises and held senior roles in nonprofits ranging from $500,000 annual budgets to $300 million. He has strong sector expertise in developmental disabilities, education, sustainable food systems and entrepreneurship and holds an MBA from Columbia University.

Staff

<table>
<thead>
<tr>
<th>Number of Full Time Staff</th>
<th>4</th>
</tr>
</thead>
<tbody>
<tr>
<td>Number of Part Time Staff</td>
<td>16</td>
</tr>
<tr>
<td>Number of Volunteers</td>
<td>1500</td>
</tr>
<tr>
<td>Number of Contract Staff</td>
<td>1</td>
</tr>
<tr>
<td>Staff Retention Rate</td>
<td>75%</td>
</tr>
</tbody>
</table>

Staff Demographics - Ethnicity

<table>
<thead>
<tr>
<th>Ethnicity</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>African American/Black</td>
<td>6</td>
</tr>
<tr>
<td>Asian American/Pacific Islander</td>
<td>0</td>
</tr>
<tr>
<td>Caucasian</td>
<td>5</td>
</tr>
<tr>
<td>Hispanic/Latino</td>
<td>9</td>
</tr>
<tr>
<td>Native American/American Indian</td>
<td>0</td>
</tr>
<tr>
<td>Other</td>
<td>1 0</td>
</tr>
</tbody>
</table>

Staff Demographics - Gender

<table>
<thead>
<tr>
<th>Gender</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Male</td>
<td>9</td>
</tr>
<tr>
<td>Female</td>
<td>12</td>
</tr>
<tr>
<td>Unspecified</td>
<td>0</td>
</tr>
</tbody>
</table>

Plans & Policies

<table>
<thead>
<tr>
<th>Question</th>
<th>Answer</th>
</tr>
</thead>
<tbody>
<tr>
<td>Organization has a Fundraising Plan?</td>
<td>Under Development</td>
</tr>
<tr>
<td>Organization has a Strategic Plan?</td>
<td>Yes</td>
</tr>
</tbody>
</table>
Years Strategic Plan Considers               N/A
Date Strategic Plan Adopted               Oct 2011
Management Succession Plan?                Under Development
Organization Policy and Procedures          Yes
Nondiscrimination Policy                   Yes
Whistleblower Policy                       Yes
Document Destruction Policy                No

Former CEOs and Terms

<table>
<thead>
<tr>
<th>Name</th>
<th>Term</th>
</tr>
</thead>
<tbody>
<tr>
<td>Catherine Bradshaw</td>
<td>Apr 2013 - Dec 2013</td>
</tr>
<tr>
<td>Justin Elicker</td>
<td>Feb 2014 - Mar 2019</td>
</tr>
</tbody>
</table>

Formal Evaluations

<table>
<thead>
<tr>
<th>Evaluation</th>
<th>Frequency</th>
</tr>
</thead>
<tbody>
<tr>
<td>CEO Formal Evaluation</td>
<td>Yes</td>
</tr>
<tr>
<td>CEO/Executive Formal Evaluation Frequency</td>
<td>Annually</td>
</tr>
<tr>
<td>Senior Management Formal Evaluation</td>
<td>Yes</td>
</tr>
<tr>
<td>Senior Management Formal Evaluation Frequency</td>
<td>Annually</td>
</tr>
<tr>
<td>Non Management Formal Evaluation</td>
<td>N/A</td>
</tr>
</tbody>
</table>

Collaborations

The Land Trust's long history has enabled us to develop strong relationships with many regional partners in environmental and urban agricultural issues. We have worked closely with our partners on joint projects that span from jointly run garden and preserve educational programs, to an "incubator garden" program which brings families that have graduated from New Haven Farms' nutrition education program into community gardening, to a large-scale dam removal project to improve fish migration. Partners are critical to our day to day success and important to the long-term success of our organization.
Board & Governance

Board Chair
Ms. C. Walker Holmes

Company Affiliation
Trust for Public Land

Term
Apr 2016 to May 2019

Board of Directors

<table>
<thead>
<tr>
<th>Name</th>
<th>Affiliation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ms. Liz Acas</td>
<td>Pelli Clarke Pelli Architects</td>
</tr>
<tr>
<td>Ms. Mary Beth Decker</td>
<td>Pelli Clarke Pelli Architects</td>
</tr>
<tr>
<td>Mr. Justin Freiberg</td>
<td>Yale University</td>
</tr>
<tr>
<td>Mr. Leonard Grauer</td>
<td>Yale University</td>
</tr>
<tr>
<td>Mr. Richard Leudeman</td>
<td></td>
</tr>
<tr>
<td>Mr. John R. Logan</td>
<td></td>
</tr>
<tr>
<td>Mr. Andrew Nyhart</td>
<td></td>
</tr>
<tr>
<td>Mr. Kyle Pedersen</td>
<td></td>
</tr>
<tr>
<td>Ms. Tyra Pendergrass</td>
<td>Community Volunteer</td>
</tr>
<tr>
<td>Ms. Allie Perry</td>
<td>Community Volunteer</td>
</tr>
<tr>
<td>Ms. Robin Sauerteig</td>
<td></td>
</tr>
<tr>
<td>Mr. Errol Saunders</td>
<td></td>
</tr>
<tr>
<td>Ms. Anne Schenck</td>
<td>Retired</td>
</tr>
<tr>
<td>Mr. Anthony Scierka</td>
<td></td>
</tr>
<tr>
<td>Ms. Ruth Swanton</td>
<td></td>
</tr>
<tr>
<td>Ms. Maria Tupper</td>
<td>Community Volunteer</td>
</tr>
<tr>
<td>Mr. Gary Winfield</td>
<td></td>
</tr>
</tbody>
</table>

Board Demographics - Ethnicity

- **African American/Black**: 2
- **Asian American/Pacific Islander**: 0
- **Caucasian**: 13
- **Hispanic/Latino**: 1
- **Native American/American Indian**: 0
- **Other**: 0

Board Demographics - Gender

- **Male**: 9
- **Female**: 8
Governance

Board Term Lengths 3
Board Term Limits 3
Board Meeting Attendance % 74%
Number of Full Board Meetings Annually 11
Written Board Selection Criteria No
Written Conflict of Interest Policy Yes
Percentage Making Monetary Contributions 100%
Percentage Making In-Kind Contributions 100%
Constituency Includes Client Representation Yes


- Workers Compensation and Employers' Liability
- Accident and Injury Coverage
- Automobile Insurance
- Commercial General Liability and D and O and Umbrella or Excess and Automobile and Professional
- Medical Health Insurance
- Water Craft and Aircraft
- Umbrella or Excess Insurance
- General Property Coverage

Board Co-Chair

Mr. Justin Freiberg
Company Affiliation: Yale University
Term: Apr 2016 to Apr 2018
Email: justin.freiberg@gmail.com

Standing Committees

- Development / Fund Development / Fund Raising / Grant Writing / Major Gifts
- Executive
- Board Governance
- Finance
- Strategic Planning / Strategic Direction
Financials

Fiscal Year Start
Jan 01 2019

Fiscal Year End
Dec 31 2019

Projected Revenue
$554,100.00

Projected Expenses
$606,969.00

Spending Policy
N/A

Detailed Financials

Prior Three Years Total Revenue and Expense Totals Chart

<table>
<thead>
<tr>
<th>Fiscal Year</th>
<th>2018</th>
<th>2017</th>
<th>2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Revenue</td>
<td>$570,994</td>
<td>$509,276</td>
<td>$595,793</td>
</tr>
<tr>
<td>Total Expenses</td>
<td>$554,491</td>
<td>$430,102</td>
<td>$566,567</td>
</tr>
</tbody>
</table>

Prior Three Years Assets and Liabilities Chart

<table>
<thead>
<tr>
<th>Fiscal Year</th>
<th>2018</th>
<th>2017</th>
<th>2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Assets</td>
<td>$1,855,373</td>
<td>$1,846,388</td>
<td>$1,750,751</td>
</tr>
<tr>
<td>Current Assets</td>
<td>$57,312</td>
<td>$41,751</td>
<td>$10,715</td>
</tr>
<tr>
<td>Long-Term Liabilities</td>
<td>--</td>
<td>--</td>
<td>--</td>
</tr>
<tr>
<td>Current Liabilities</td>
<td>$7,125</td>
<td>$5,397</td>
<td>$3,979</td>
</tr>
<tr>
<td>Total Net Assets</td>
<td>$1,848,248</td>
<td>$1,840,991</td>
<td>$1,746,772</td>
</tr>
</tbody>
</table>

Prior Three Years Top Three Funding Sources

<table>
<thead>
<tr>
<th>Fiscal Year</th>
<th>2018</th>
<th>2017</th>
<th>2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>Second Highest Funding Source &amp; Dollar Amount</td>
<td>City of New Haven $60,009</td>
<td>City of New Haven $70,440</td>
<td>The Community Foundation for Greater New Haven $113,280</td>
</tr>
<tr>
<td>Third Highest Funding Source &amp; Dollar Amount</td>
<td>Carolyn Foundation $25,000</td>
<td>New Haven Farms $22,500</td>
<td>City of New Haven $54,429</td>
</tr>
</tbody>
</table>

Solvency

Short Term Solvency

<table>
<thead>
<tr>
<th>Fiscal Year</th>
<th>2018</th>
<th>2017</th>
<th>2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>Current Ratio: Current Assets/Current Liabilities</td>
<td>8.04</td>
<td>7.74</td>
<td>2.69</td>
</tr>
</tbody>
</table>

Long Term Solvency

<table>
<thead>
<tr>
<th>Fiscal Year</th>
<th>2018</th>
<th>2017</th>
<th>2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>Long-Term Liabilities/Total Assets</td>
<td>0%</td>
<td>0%</td>
<td>0%</td>
</tr>
</tbody>
</table>
Currently in a Capital Campaign?
No

Capital Campaign Anticipated in Next 5 Years?
No

Comments

CEO Comments
*Our organization works on cash-basis budgeting. The 2017 and 2018 actual budgets ended in surpluses and as such the 2019-2017 combined budgets result in a surplus.

Foundation Staff Comments
This profile, including the financial summaries prepared and submitted by the organization based on its own independent and/or internal audit processes and regulatory submissions, has been read by the Foundation. Financial information is inputted by Foundation staff directly from the organization’s IRS Form 990, audited financial statements or other financial documents approved by the nonprofit’s board. The Foundation has not audited the organization’s financial statements or tax filings, and makes no representations or warranties thereon. The Community Foundation is continuing to receive information submitted by the organization and may periodically update the organization’s profile to reflect the most current financial and other information available. The organization has completed the fields required by The Community Foundation and updated their profile in the last year. To see if the organization has received a competitive grant from The Community Foundation in the last five years, please go to the General Information Tab of the profile.